KENNETH L. LAY'S

OUTLOOK WEEKLY CALENDAR 2001

Confidential Treatment Requested Under FOIA

> GOVERNMENT EXHIBIT

February 26 -March 04

February 2001	Manth-7001
SMTWTFS	SMTW1FS
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Monday Cobarna 2	-
Monday, February 26	Thursday, March 0: 11:00am 11:30am Fat Oxford and Governor Marc Racicot with Jim Staffes
	1:00pm 2:00pm Randall Lane of Worth magazine - interview for article about Jeff with Karen Denne
	2:00pm 2:30pm Mary Hope Katsouras phone call 3:00pm 5:00pm GE Mtg Jeff Immelt, John Rice, Del Williamson, Scott Terhune with Rebecca McDonald, Dave Delainey, Andy Fastow and Tom White
	5:00pm 6:00pm FERC Commissioners Conf. Call w/ Steve, Rick, Joe Hartsoe, Stan Horton, Linda Robertson 888-296-1938, code: 744108
Tuesday, February 23 10:00am 10:30am Sanjiv Sidhu - telephone conversation - he'll call 3:00pm 3:30pm John Lavorato re: Ontario 4:00pm 5:00pm 1st Methodist Special Called Search Committee meeting - Downtown church - room 406	9:30am 10:00am Steve and Rick re: CA 10:30am 11:00am Smart Money - Phone Interview w/Karen Denno 11:30am 12:00pm Gary Polland 12:30pm 2:00pm Lunch - John Duncan, Charles Duncan, Jack Trotter, Ed Randall, Rod Canion, Troy Williams - St. Regis, Green Room - Private entrance at 2nd valet drive
	2:30pm 3:30pm Meeting with John Nixon, Ford Cooper and Joe Phelan re: Xcelerator and Jerry Allen
	4.
Wednesday, February 2	Caturday Macch
.0:00am 10:30am Sanjiv Sidhu phone call - he'll call us. 1:00am 11:30am Phil Bazelides 3:00pm 3:30pm John Lavorato re: Ontario	Saturday, March 0
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	Sunday, March (5:00pm 7:00pm i2 Conf. call - 888-273-9893 Name of call: Board of Directors Conference
	Confidential Treatment Requested Under FOIA
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March 05 -March 11

March 2001	April-2001
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Monday, March 05	• • • • • • • • • • • • • • • • • • • •	Thursday, March 08
:00am 10:00am India Conf. Call - 800-991-9019, passcode: 6257925# :00am 12:00pm Exec. Comm. Mtg. :30pm 1:00pm Conf. Call 800-589-6988 :00pm 1:30pm Mary Joyce and Chuck Essick re: stress tests :00pm 2:30pm Texas State Museum - John Nau, George Bayoud, Elyse Kalmans :00pm 5:30pm Artist Mgmt. Group - David Cox, Michael Ovitz, Jeff S., Frank Bay 5:00pm 7:30pm De Tocqueville 6 PM Pre-Dinner Reception - 2 Longfellow Lane Dinner - Museum of Fine Arts	7:00am 7:30am IN MADRID 1:00pm 2:00pm tunch with Enron Madrid employees 5:00pm 6:00pm Meeting with Vice President Rato	
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Tuesday, March 06	7:00am 7:30am IN MADRID	Friday, March C
9:30am 10:30am Rob Bradley 1:00am 1:30pm GHP Board Mtg Houston Club The Grill Room - 9th floor Earl to drive 1:30pm 2:00pm 1:45 - Leo Linbeck re: AFT 2:00pm 3:00pm Leo Linbeck, Jr. and Leo Linbeck III & Stuart Ostrow w/ Linda	5:00pm 6:00pm Trilateral Conference	
3:00pm 4:00pm Barry Margolis & Jan Phipps w/Linda 3:30 Beau and Sherrie to join 5:30pm 7:30pm Sasha's B'day Dinner - Grotto 6:30pm 7:45pm Jose Luis' B'Day Dinner - Grappino di Nino 6:30		
Cocktails 7:30 Dinner 7:45pm 8:15pm Depart for N.Y.		
		*.
Wednesday, March 07		Saturday, March
8:00am 2:00pm Amtrak Meeting - Skadden Arps 4 Times Square N.Y., N.Y. 10036 Contact: John Carten 202-906-3890	7:00am 8:00am IN LONDON	
2:30pm 5:30pm Questia board in progress - 1:30 - 4:30 7:00pm 7:30pm Depart for Madrid		
	7:00am 8:00am IN LONDON	Sunday, March
	Confidential Treatment Requested Under FOIA	

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March 12 -March 18

March.7001

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Monday, March 12	Thursday, March 15
9:00am 10:00am India Conf. Call - 800-991-9019, passcode: 6257925# 10:30am 11:00am Jeff Skilling 11:00am 12:00pm Executive Comm. Mtg. 2:30pm 3:30pm Exec. Comm. Board Mtg. (Telephone) - EB5001 4:00pm 5:00pm David Haug	9:00am 9:30am Dr. Willerson will call. 10:00am 11:00am Stan Horton will call. 11:30am 12:00pm 11:45 - Earl to drive you to Coronado Club 12:00pm 1:30pm Fayez Sarofin, Rod Canion, Pete Coneway, Meredith Long, Troy Williams - Coronado Club, Austin Room 2:00pm 3:00pm Compaq Telephonic board meeting: 1-888-753-6364, passcode - 7200814# 3:00pm 4:00pm Dennis Carey 215-814-1610 4:00pm 5:00pm Bruno Sacchi & Linc Jones 7:30pm 8:00pm Van
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Tuesday, March 13	Friday, March 16
11:00am 12:00pm Dr. Malcolm Gillis re: IU-B Broadband and Dr. Chuck Henry with Brad Nebergal! 12:30pm 1:30pm Lunch with Mark Lay at River Oaks Country Club - Hunt Reem 2:00pm 3:00pm Red McCombs and Bob May 3:30pm 4:00pm Orlando Sanchez re: Local Politics 4:00pm 6ob Bradley and Mary Ann Roman de Meza	10:30am 11:00am Deborah Peppers, Flashfind - 10 min. phone call - we'll call her 11:00am 11:30am Kathy Mayfield 1:30pm 2:00pm Mark Frevert 2:00pm 2:30pm Mickey - Barber 3:00pm 3:30pm AP Interview with Steve Kean 3:30pm 4:00pm Kevin Hannon 4:00pm 5:00pm 4:00 - 4:15: Enron Board Nominating Committee 4:15 - Enron Telephonic Board meeting
Wednesday, March 14	Saturday, March 17
8:30am 9:30am Dr. Duvic - 9th Floor, Rose Zone, RB elevator (713/792-6800) 10:00am 11:00am CA. update mtg Greg Whalley, Bill Bradford, Rick Buy, Steve Kean, Dave Delainey - EB5001 11:30am 1:30pm The Gathering Place Luncheon at ROCC KLL arrive about 11:40 - event starts at 11:45. Your speech at 12:30. 2:30pm 3:00pm Mike Armstropg - he will call.	10:00am 10:30am To 4:30pm 5:30pm Board M.Y. Amnesia - cruise the Carribean
3:00pm 3:30pm Patricia Eckert 3:30pm 4:00pm Michael Stevens re: TX Exile (via telephone - he will call) 4:30pm 5:30pm Roy Hughes	7:00am 8:00am CRUISE
Lay, Kenneth	Confidential Treatment Requested Under FOIA

March 19 -- March 25

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	Monday, March 19	The	ırsday, March 22
:00am	8:00am CRUISE	7:00am 8:00am ON CRUISE	
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	Tuesday, March 20		Friday, March 2
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	Wednesday, March 2		Saturday, March
4:00pr	n 5:00pm SEIDLS, GARDBERGS & PEACOCKS TO JOIN THE CRUISE	7:00am 8:00am ON CRUISE	
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		11:00am 12:00pm RETURN FROM CRUISE	3a.13a//
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March 26 -April 01

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Monday, March 26	
9:00am 10:00am India Conf. Call - 800-991-9019, passcode: 6257925# 10:30am 11:00am Rick Causey re: U.T. speech 11:00am 12:00pm Exactive Committee 1:00pm 5:00pm Enron Corp. Policy Comm. off-site - Four Seasons, Whitney Room 6:00pm 6:30pm Steve Kean and Mark Palmar re: Frontine Interview on Tuesday	8:30am 9:00am To Dallas 11:30am 1:30pm Speech - Cable and Telecommunications for Marketing at the Renaissance Hotel 1:30pm 2:00pm Power Lunch interview 2:00pm 3:00pm Taped interview for CNN 3:30pm 4:00pm To Denver
Tuesday, March 27	Friday May 1
0:00am 11:00am Frontline Interview 1:00am 11:30am Scott Chambers 1:30am 12:00pm Terrie James, Rob Eradley, Frank Bay re: CTAM speech 1:30pm 2:00pm Cindy Olson 3:00pm 3:30pm 3:15 To Austin A. Child Flager	9:00am 10:00am TNPC Telephonic Board meeting 1-888-379-9246, code: 738666 10:00am 11:00am India meeting E85/403 4:30pm 5:30pm Bill Barton at Mercedes?? 6:00pm 7:00pm Meeting to discuss Foundation gifts with Holly, Heather and Linda
4:00pm 4:30pm Arrive Austin 5:00pm 6:00pm U.T. reception - Austin Hyatt Hotel - 208 Barton Springs Road 6:00pm 7:30pm Dinner Speech - U.T.	7:30pm 8:00pm Van
8:00pm 8:30pm To Houston	
Wednesday, March 28	Saturday, March
8:00am 8:30am To New York with Kevin Hannon 1:00pm 3:00pm Speech - Cornell University - Leadership Week	
	Sunday, April
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	Confidential Treatment Requested Under FOIA

EXH012-00214

Lay, Kenneth

April 02 = April 08

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Monday, April 02		Thursday, April 05
:00am 9:30am India Call - 800-991-9019, 6257925#		
:30am 10:00am Scott Chambers		
:30am 11:00am John Lavorato		
:00am 12:00pm Executive Committee		
:00pm 3:00pm Iain Murray - British Consul General - introductory		
meeting		
:00pm 7:00pm Bill Butter and Ray Bailey at Huntingdon w/Linda -		
Conf. Room in Mgmt. Office		
:00pm 8:00pm Dr. Boyce (after Butler mtg.)	•	
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Tuesday, April 03		Friday, April 0
3:30am 9:00am 8:45 - Arrive at Williams Tower for makeup-Deborah		
Peppers will meet you.		
2:00am 10:00am Introductions 9:15 - your speech		
2:30pm 1:30pm 12:45 - depart for Denver		
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- Wednesday, April 04		Saturday, April
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EXH012-00215

April 09 -**April 15**

8:30am 9:00am Gov. Jim Geringer - Wyoming Energy Comm.

April 2001	- May 2001
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7:30am 9:30am CEO Roundtable - Enron Boardroom

Thursday, April 12

8:30am 9:00am Gov. Jim Geringer - Wyoming Energy Comm. 9:00am 10:00am India Call 800-991-9019 - 6257925# 10:00am 11:00am David Ivanovich 11:00am 12:00pm Exec. Comm. 2:30pm 5:00pm Questia Board 5:30pm 9:00pm WPO Forum - Bob Dussler Host Cafe Annie 5:30 Cocktails 6:00 Dinner	7:30am 9:30am CEO Roundtable - Enron Boardroom 11:00am 11:30am Corp. Culture Comm. EB791 11:30am 12:00pm Earl to drive you to the Houston Club 12:00pm 1:30pm 11:45-Houston Club lunch for Tom DeLay. Gather in President's Room (10th fi). Bob Lanier, Gene Vaughan, Jim Royer, Jim Edmonds, Steve Miller. Lunch in Texas Room. 2:00pm 2:30pm Vanessa *Mary Joyce @ 2:20 p.m. 2:30pm 3:00pm Echo Star introMark Jackson & James Neuron,/Frank Bay & Mark Hensel 3:00pm 4:00pm Rob Bradley 4:00pm 5:30pm i2 telephonic board meeting - 1-800-486-2460 Participant Code: 426961
Tuesday, April 19	Friday, April 13
8:30am 9:00am Gov. Jim Geringer will call 9:30am 10:00am Photo for UofH Alumni Success ad in the Boardroom 10:30am 11:00am Carly Fiorina - we'll call her. 650-857-8576 10:60pm 2:00pm Lunch for Robyn and Christophe at ROCC - private table off of the Main Dining Room in the Cocktall Lounge area	9:30am 10:30am Willie Alexander and associate, Tom Burke (Tom - 15' min. only) 11:00am 11:30am Ann Cearlocic, FBI - re: Trom White 1:00pm 2:00pm Terry Thom 2:00pm 2:30pm Gene Vaughan and Jim North 2:30pm 3:00pm Possible call with Robb's controls.
2:00pm 2:30pm Call Joe Forehand re: i2 972-402-7900 2:30pm 3:30pm Art Smith, Dick & Belle Johnson, Linda, Elyse and Christie Patrick - 50M03	3:00pm 3:30pm Richard Wainerdi re: Metro & Texas Med. Cntr. 5:00pm 6:00pm Heinz Kugler at the House
3:30pm 4:30pm Stamp Out Stigma video with you and Linda by Ron Stone's Video Company - EB5001	
6:00pm 7:00pm Enron Advisory Council - Four Seasons, The Whitney Room - 2nd floor	
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- Wednesday, April 1:	Saturday, April 14
7:30am 8:00am Breakfast in Boardroom 8:00am 3:45pm Enron Advisory Council	3:00pm 4:00pm Egg Hunt at ROCC
	Sunday, April 15
	5:30pm 6:30pm Family Dinner - St. Regis Hotel, Ambassador Room
Lay, Kenneth	11 12/6/200:

Monday, April 09

Confidential Treatment Requested Under FOIA

April 16 - April 22	
	Monday,

April 16 - April 22			April 2001	May 2001 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31
	Monday, April 16			Thursday, April 19
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	Tuesday, April 17			Friday, April 2
:00am 11:00am 9:00 AM PST Robert Day	TCW Board - 888-232-4913 Host			
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	Wednesday, April 18	3		Saturday, April
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April 2001__ __

May 2001

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11,0020 17,0000	Sugartina Committee	Monday, April 23			Thursday, Ap	ril 26
11.00am 12.00pm	Executive Comm Mtg		8:00am		Compaq Board measing - J. W. Marriott Hotel 5150 Westheimer Road Dress: Business Casual - jacket but no tie required 8:00 - 9:30: Board meeting - Travis Room - 2nd floor 9:30 - 11:30: Exhibit Hall - adjacent to J. W. Marriott 11:30 - 2:00 - Travis Ro	,
			3:00pm	4:00pm	EES California update meeting - EB5001 w/Steve (calling in), Dan Leff, Vicki Sharp and Marty Sunde	
			4:30pm 5:00pm	5:00pm	4:45 - Arrive at Wortham Backstage introduction to the authors - Brown Theater	
			7:00pm	8:00pm	Author's Reception - 6th floor lobby Celebration of Reading - Brown Theatre	
	,		8:30pm	9:30pm	Light Supper Reception - Grand Foyer - Table #36	
10:00am 10:30am	JSA Today Phone Interview w/Kar	Tuesday, April 24	0.00-	11.30	Friday, Ap	ril 27
	Jon Weissman Mary Joyce - review Comp Comm.		8:00am		College of Arts & Science 8:35 a.m Questia presentation by Andy Siegel, V.P. of Sales and Lew Schrock, V.P. of Marketing (Troy Williams may do t presentation)	is he
2:00pm 2:30pm l	unch at River Oaks Country Club - Yary Joyce - compensation stress				Enron Teaching Awards - Univ. Hilton, Shamrock Ballroom	
	Marc Shapiro Disney & Fox representativs with F Cox	rank Bay and David			UofH National Advisory Council - University Update Arthur K. Smith	Dr.
	EBS Employee Event at Jillian's I-1	.0 at Silb er	6:30pm	7:00pm	UofH Air Quality Project Rainbow Lodge with UofMO. (you said you might g for cocktails)	0
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		Wednesday, April 25			Saturday, Ap	ril 28
Ï	Breakfast with Les Alexander - St. n his name.	Regis, reservations		"		
10:00am 11:00am	lonathan Lash will call Creditex meeting with Sunil Hirani EB5001:	and Greg Whalley -				
2:00pm 6:00pm	IAEE Keynote Address Omni Hotel Corp. Policy Committee meeting - : Room	- Colonnade Salon St. Regis, Attache				
6:30pm 9:00pm	Compaq Board dinner at the St. Re Room - Lobby Level Per Barbara -	there will be a			Sunday, Ap	ril 29
	reception for the IR Group from 6: dinner will start promptly at 7:30 p					
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Lay, Kenneth

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April 30 -May 06

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	Monday, April 30		Thursday, May 03
	12:00pm Depart for UofH 1:30pm Rockwell Leadership Forum, UofH Hilton Hotel - Grand Ballroom Moderator: Ben Love With John Mendelsohn and Robert Smith III		
1:30pm	2:00pm 1:45 - Nominating Committee & Corp. Governance - 50M03		
2:00pm	3:00pm Comp and Mgmt. Develop. Com. mtg 50M Dining Room		
4:00pm	4:00pm Audit & Compliance Comm Boardroom 5:00pm Finance Committee mtg Boardroom 8:00pm Board dinner at your home.		•
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	Tuesday, May 01		Friday, May 0
9:30am	9:30am Enron Board meeting 10:00am 9:45 - Break and walk to the Doubletree Hotel		
1:30am	11:00am Annual Meeting of Shareholders - LaSalle Ballroom 2:00pm Resume Board meeting with working lunch		
	3:00pm Overview of Did: Foster's new book Creative Destruction		
	5:00pm Special Compensation & Mgmt. Develop. Committee mtg 50M Dining		
5:00pm	7:00pm Creative Destruction - Celebration and discussion of Dick Foster's new book Two Houston Center, 909 Fannin, Suite 3500 (entrance to the parking garage via McKinney St.)		
7:30pm	9:00pm Dinner - Four Seasons Wine Room with Dick Foster and Sarah Kaplan: Contact is Ron Hulme		
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Lay, Kenneth

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Confidential Treatment Requested Under FOIA

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Indexiday, May 07	Thursday, May 10
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7:30am 8:30am 7:45 - TFA CEO Breakfast - Four Seasons, Fairfield	Friday, May 11
Room, 3rd level	4:30pm 5:00pm Harry Reasoner Videotaping - Lannie Earthman, coordinator
9:00am 10:00am TFA Board Meeting - Four Seasons, Travis Room, 2nd	5:30pm 6:30pm Cocktails at River Ocius Country Club - Robyn &
level	Christophe, Rod & Cam, Cynthia Adkins, Scott Cavin with Linda
10:00am 11:00am Meeting with Jack Valenti with David Cox and Frank Bay, in the Travis Room	7:30pm 8:00pm Massages
11:00am 11:30am Place call to Governor Davis - 916-445-2843	/isepin oloopin i nasagas
11:30am 12:30pm Depart for Washington	
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June 2001

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	Monday, May 14	Thursday, May 17
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	Tuesday, May 15	Friday, May 1 10:00am 10:30am Robert Darden "The Business of Heaven" phone calli 11:00am 11:30am Peter Hurst with General imphrey 11:30am 12:00pm Tom White 12:00pm 1:00pm Lunch for Tom White at Linearies's 2:00pm 3:00pm Interview with Board Member magazine - Ann Dowd with Vance Meyer 3:00pm 3:30pm 3:10 - Depart for zoo 3:30pm 5:00pm Arrive at zoo front entrance (Brown Education Bidg. Gate to left of front ticket booth). Meet Shanti & keepers. Press conference & photo ops.
	Wednesday, May 16	Saturday, May
		11:00am 12:30pm Surprise party for Natalie - Brennen's 7:00pm 9:30pm Child Advocates' dinner- Ballroom on the Bayou - 666 N. Shepherd; John and Brenda Duncan, Robyn and Christophe, Joe and Susie Dilg, Joe and Lee Jamail - DRESS - CAJUN CASUAL; MEN - SHIRT & SLACKS, WOMEN - NO HOSE
		Sunday, May
		Confidential Treatment Requested Under FOIA

Lay, Kenneth

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June 2001

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8:00am	Monday, May 21			Thursday, May 2
	1:00pm Eriron Corporate Policy Committee- Downtown Doubletree Hotel, Fannin Room			The sady indy 2
1:15pm 2	2:00pm Power Markets Mtg - Skilling / Whalley / Kean / Belden EB5001		•	
3:00pm :	3:30pm Kelly Kimberly - Corporate Responsibility			
3:30pm :	3:45pm Jeff Skilling	•		
6:00pm (5:00pm Huntingdon Annual Meeting 6:30pm Depart for Mystic, CT.			
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 	Tuesday, May 22			Friday, May
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	Wednesday, May 23			Cotumbus Mass
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	<u> </u>			Sunday, May
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May	28 -
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May 2001	June 2001
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Monday, May 28			Thursday, May 31
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Tuesday, May 29			Friday, June 0
30am 11:00am Gene Lockhart - by phone			
00am 11:30am Executive Committee meeting			
45am 12:00pm Chad Holliday - 302/774-4141 00pm 1:30pm Charlie Ergan by phone - we'll call him			
30pm 3:00pm Depart for Mallorca, Spain			
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_ Wednesday, May 30			Saturday, June
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	Confidential Treatment Requested Under FOIA

June 11 - - June 17

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Monday, June 11	Thursday, June 14
30am 10:30am Steve (by phone), Jim Steffes (by phone), Rick	**************************************
Shapiro & Mark Palmer, Jeff	•
30am 11:00am Jeff	
00am 12:00pm Executive Committee	
00pm 4:00pm Dallas Morning News - Bruce Nichols	
00pm 4:30pm Rebecca McDonald	
30pm 5:00pm Telephone call with Gov. Ridge	
30pm 9:00pm WPO Forum - Brennan's - Cocktails at 5:30, dinner at	
6:00	
·	
Tuesday, June 12	Friday, June 1
:30pm 5:00pm Questia Ann. mtg Renaissance Hotel, 6 Greenway	11:00am 12:00pm Executive Committee
Plaza E., Rayburn Rm., Concourse Level (hotel is just	1:30pm 2:30pm Mike Isikoff, Newsweek with Mark Palmer 3:00pm 4:00pm Meeting with Christie Patrick, Dean Estes and possibly
prior to the Compaq Center on 59 feeder). 2:30:	2 staff people with Linda - EB5001.
Questia Board meeting	4:00pm 4:30pm Mtg. with David Sibley with Jeff and Steve Kean -
:39pm 6: 00pm Family din ner at Grotto's	EB5001
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W. J de Pro-15	Saturday, June
Wednesday, June 13	300000775000
9:00am 9:30am Enron Board Mtg (EBS001) 0:00am 11:00am Plan to deal w/ dereg - Bill Lawson/Judge Al	
Green/Howard Jefferson (EB5001)	
1:00am 11:30am Bill Wise - he will call	
1:15pm 1:45pm Haley Barbour - he will call	·
2:00pm 3:00pm Interview - World Report - Cheryl Jeans and Benjamin	
Dalle (Vance Ma; ~)	
3:00om 5:15om Goldman Sachs - Beau and Sherri, Pete Coneway, Jan	
Phipos, Barry Margolis, Stacy Eastland, Sharmin	Sunday, June
Mossavar-Rahmani, Tom Kenny, Jeff Daly (EB50M03)	Sunday, June
7:00pm 9:00pm Dinner (Museum of Fine Arts - Audrey Jones Beck	
7:00pm 9:00pm Dinner (Museum of Fine Arts - Audrey Jones Beck Bldg.)	1
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Lay, Kenneth

June	18 =	
June	24	

June 2001							
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July 2001							
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	Monday, June 18		The second of the second
:00am	12:00pm Executive Committee		Thursday, June 2:
	2:30pm Interview with Mike Isikoff, Newsweek, with Mark		
p	Palmer		
·00am	4:00pm Mtg. w/Christie Patrick, Dean Estes and staff people		
.oopiii	with Linda - EB5001		
HOOPIN	4:30pm Mtg. w/David Sibley w/Jeff and Steve		
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	Tuesday, June 19		Friday, June 2
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-	Wednesday, June 20		Saturday, June
:30am	9:30am 8:45 - Compaq Bd. Conf. call - 888-909-5939,		
	passcode 2471278#	•	
1:30am	10:30am Bill Jacobs & Dave Eichenger re: TNPC AES		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Transaction, Gene Lockhart (will call-in) - EB5001		
)·30-m	44.00		
	11:00am Greg Abbott 12:00pm 11:30 - Earl will drive you to Enron Field		
1.30aiii	12.00pm 11.30 - Ean will drive you to broke field Disposed		
(tuopm	1:30pm 11:45 - U.W. Cabinet Lunch - Erron Field Diamond	·	
	Club		
2: 0 0pm	3:00pm Curt Launer & Bayo Ogunlesi (head of Inv. Bnkg.		
	Group)		Sunday, June
	4:00pm Executive Forum with Jeff - 50M Dining Room		
1:30pm	5:30pm Huntingdon Board		
:30pm	7:00pm Depart for Washington		
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June 25 - Tuly 01

Monday, June 25	Thursda	y, June 2
0:00am 10:30am Fridippe Bibl 1:00am 12:00pm Executive Committee 1:30pm 2:00pm Jim Royer, Gene Vaughan & Ned Holmes in your office (55 Waugh Dr, Suite 1111) 2:30pm 3:30pm Interview - Rick Kash, Cambridge Group (EB5001) 3:45pm 4:45pm David Fleischer - G.S. 5:00pm 5:30pm Jeff Sherrick	9:30am 10:00am John Brindle re: security in India 10:00am 10:30am Adam Kahane will call - re: ISIS Conf. 10:30am 11:00am David Cox & Frank Bay 11:00am 11:30am George DeMontrond 1:00pm 1:30pm Rob Bradley & Ursula Brenner re: speeches 4:00pm 4:30pm Depart for Aspen	
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7	Prof. d	n. 1
Tuesday, June 26	rnc	ey, June
0:00am 10:30am 10:15 - Michael Dell will czfl. 2:30pm 1:00pm To New York		
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- Wednesday, June 2	Saturo	lay, June
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	Suc	iday, Jul
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July 02 -July 08

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- August 2001 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

	29 30 31 26 27 28	29 30 31
Monday, July 02	11:00am 12:00pm David Cox, Frank Bay and Ken Rice 2:00pm 2:15pm Depart for Mallorca	Thursday, July 0
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Tuesday, July 03		Friday, July (
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- Wednesday, July 04		Saturday, July
		Sunday, July
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<u></u>	ionday, July 09				Thursday, July 1
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T	uesday, July 10				Friday, July
		10:00am	1:00pm i2 Audit Committee - c 2:00pm Jeff Skilling	all in	
		2:30pm	3:00pm Ben Glisan		
		3:0 0pm	4:00pm Forrest Hogland / Deb	orah Peppers	
	į	4:00pm	4:30pm Michael Capallab - ho s	will ca ll us	
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We	dnesday, July 11				Saturday, July
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					Sunday, July
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ry, Kenneth		24	Requested 9		12/6/2

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July 2001	- August 2001
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Monday, July 16		Thurriday, July
1:00am 12:00pm Executive Committee	8:00am 9:00am Denise for deaning - Dr. Riley's of	fine Osy, July
2:00pm 2:30pm Jim Bannantine	10:00am 10:30am Sean Long	HCC.
	11:00am 11:30am Reference call - Jim Bannantine w	// C
	1:30pm 2:00pm Amanda Martin	Joey Gregor
	2.30pm 2.00pm Amanda margn	
	2:30pm 3:00pm David Haug	
	5:00pm 6:00pm Meeting with Sec. Richardson with	Nelson
	Cunningham, John Lavarato, Gred	Whalley, Steve
	Kean, Rick Shapiro	
	6:30pm 7:00pm Drinks/dinner at Mia Bella - tentat	ive
	, and a series at the bond contact	
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Tuesday, July 17		Exidence 3.3
:00am 10:30am Bill Beecher with i2 will call	6:00pm 6:30pm Compaq board call	Friday, July
:30am 11:00am 10:50 - Earl to drive you to The Houston Out	7:00pm 7:20pm Dinner at Vallones with Formans	
::00am 1:30pm GHP Board of Directors' meeting	7.00ps 1 7.50ps band at validies with somethis	
:30pm 2:30pm Lilly Audit Committee Call		
1:00pm 5:00pm TCW Board meeting		
Jophn Stophi rew 60% a meeting	•	
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ь.		
Wednesday, July 18		Saturday, July
:00am 9:30am Pug will call re: India		
:00am 11:30am Dr. Muntz - physical; 6550 Fannin, Suite 2339; BEST		
TO FAST FOR BLOODWORK		
2:00pm 2:30pm Questia Board meeting - 3 Greenway Plaza, Suite		
1700		
3:00pm 4:30pm 3:00 - 4:00 - Final presentations to the Olympic	· ·	
Committee - the Houstonian.		
100pm 7:30pm Olympic Committee reception at George Demonstrond's		
home. 700 Pine Shadows: West on Woodway from		
the West Loop. Left on Pine Shadows, 713-850-9898		Sunday, Juh
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July	23 -
July	29

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August 2001

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Monday, July 23	<u> </u>	nurcdey, <mark>July 26</mark>
:00am 10:30am Jonathan Lash-we'll call him-202-729-7676		•
:30am 11:00am Stan Horton		
:00pm 1:30pm Pao! Chu with Jay Webb		
:30pm 3:00pm Stadium meeting		
:00pm 3:30pm Mayor Brown		
:30pm 5:00pm Jim Badum		
:00pm 5:30pm John Kelly, Craig Masback & Elyse Kalmans		
:30pm 7:00pm Terry Thorn's retirement reception - 50th reception		
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Tuesday, July 24		Friday, July 2
8:00am 6:00pm PRC Meeting - St. Regis Hotel, 1919 Briar Oaks Lane	7:00am 8:30am Breakfast	
5:00pm 7:00pm To Orlando	8:30am 10:00am Session Two	
	10:00am 10:15acı areak	
	10:15am 12:00pm Session Three	
	12:00pm 1:30pm Lunch	
	1:30pm 3:15pm Session Three (con't)	
	3:15pm 3:30pm Break	•
	3:30pm 5:30pm Session Four	
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		Calmadan July
Wednesday, July 25		Saturday, July
		Condendador
		Sunday, Jul y
	1:00pm 2:00pm Massage	
	5:30pm 7:00pm Mike & Maria Kirby's Shower (Grotto)	•
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July 30 -

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August-2001 S M T W T F S

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Monday, July 30	Thursday, August 02
9:00am 10:00am Bob Kelly 10:00am 10:30am Conf. Call-Stedman Graham-312-755-3542 11:00am 12:00pm Exec Comm 1:00pm 1:30pm Mary Joyce 1:30pm 2:00pm Rob Bradley 2:00pm 2:30pm Tricia Worthington - US Ski Team Foundation (US Ski Team Foundation) 3:00pm 4:30pm Whalley & Lavaroto Presentation - EB3321 (Nat. Gas & East Power EB3321) 5:00pm 5:30pm Amanda Martin	Travel—As: en (Fortune:Cornete) Fortune:Editor's Invit cover shoot 11:00am 11:30am Grooming for Photo 11:30am 12:00pm Fortune cover photo (Salon 1-Conf MM level/St Regis Hotel) 12:15pm 1:30pm Lunch (St. Regis, Aspen (Casual attire)) 6:30pm 9:00pm Cocktail Reception (Home of Jim & Sally Barksdale)
Tuesday, July 31 Travel *Aspen (Fortune Conference)	
7:30am 9:00am Alexis de Tocqueville Breakfast, The Center, 3550 W. Dallas, Gymnasium - Bldg. 6 10:00am 10:30am Rebecca McDonald 11:00am 12:00pm Ambassador Roy Huffington/Charles Foster vetta Elyse (The Asia House) 1:30pm 2:00pm Pres. Fidel Ramos/Jim Hughes/Col LeGaspi/Bob Garcia 3:00pm 3:30pm To Aspen 7:00pm 8:00pm Dinner w/Eisner's	Travel Aspen (Fortune Contenence) 8:00am 9:30am Available for additional conversation and interviews
- Wednesday, August 01	Saturday, August 0
Travel - Aspen (Fortune Conference) 5:00pm 5:30pm Huddle 5:30pm 6:00pm Opening Reception	

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Lay, Kenneth

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Sunday, August 05

August 06 -August 12

August 2001	September 2001
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	Monday, August 06		Thursday, August 0
Market of the Lat		8:30am 9:00am Steve Kean	
:30am 3:00pm	Mtg. w/Mayor Willie Brown (Suite 505)	9:00am 10:00am Priscilla Slade/Cindy Olson/Christie	
	New York to Houston	10:00am 10:30am Kirby J. Caldwell, Howard J., Bill L.	awson, Al Green
.oopiii 7.oopiii		10:30am 11:00am Mark Koenig	
		11:00am 12:00pm Call Mayor Willie Brown - 415-554	ccnn
			-0000
		1:30pm 2:00pm Mary Joyce	
	·	3:00pm 4:00pm Stephanie Forest - Business Week	with Vance Meyer
		5:30pm 6:00pm Depart for Aspen	
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	Tuesday from 67		Friday, August
	Tuesday, August 07	8:00am 10:00am Dr. Appt.	
Regional Communication	TO NEW YORK		
3:30am 10:00am	Mark Koenig	11:00am 1:00pm United Way Appreciation from	
):00am 10:30am	Stonefilms Video re: Rod Canion & Ch. 8 program	•	
1:00sm 11:30am	Ursula Brenner - will call Kurt Miller	•	
2:00pm 2:30pm	Behaves Cortor		
2:00pm 2:30pm	Repetua Conta		
7:00pm 7:30pm	Dinner with Sharon & Bonnie?		
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	Wednesday, August 0		Saturday, Augus
9:00am 10:30an	Harvard interview with Christie Patrick EB5001		
0:30am 11:30an			
1,2020 1,2020	New Business Creation - Harvard presentation,		
11:209UL 1:20bL			
	Boardroom		
2:00pm 3:00pr	n Dr. Duvic		
3:30pm 5:00pr	n Goldman Sachs Investor meeting, Boardroom		
5:00nm 6:00nr	n Dabhol meeting with Jeff, Ben Glisan, Rob Walls, Jim		
	Hughes - EB5001		
	g acces		
			Sunday, Augus
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EXH012-00233

August 13 - August 19

August 2001

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	94°	30	
	Monday, August 13		Thumsday
2:30pm 3:30pm	3:30pm Audit & Compliance Comm. (Eoardroom) 5:00pm Joint Audit & Compliance Comm. Mtg. & Finance	10:00am 11:30am Employee Meeting - Hyatt Imper 12:30pm 1:00pm To New York	Thursday, August rial Ballroom
5:00pm	(Boardroom) 5:30pm Finance Committee (Boardroom)		
7:00pm	6:00pm Schumer Event - Livingston Room 9:00pm Enron Dinner (Four Seasons/Austin Rm.)		
	Tuesday, August 14		Friday, August
8:00am :	12:00pm Enron Board	8:00am 10:30am Travel to Boston	Triody, ridgical
1:00pm 1:30pm	1:30pm Ken Rice 1:15: Skilling; Kean; Palmer; Koenig Mark Frevert	11:00am 1:00pm Lunch - Boston (LaMerdian)	
	2:45pm Media Interviews with you and Jeff - Wall St. Journal & Houston Chronicle		
2:50pm	3:00pm Mendelsohn/Let/aistre Conf. Call		
3 :30pm	4:00pm Executive Comm. Meeting (Board Room)	•	
4:00pm	4:30pm Call to Sam Palmisano		
4:30pm 5:30pm	5:30pm Analyst Call (EB5001) 6:00pm Mark Koenig		
	6:30pm Rick Causey ??		
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2:0000	Wednesday, August 15		Saturday, August
3:30pm	3:30pm Jim Hughes & Kevin Hannon - organizational changes 4:00pm Greg Whalley 4:30pm Andy Fastow		
4:30pm	5:30pm Huntington Board Mtg Tom Kempkner will call us.		
5:30pm	6:00pm Steve, Cindy, David Oxdey re: internal employee issues		
			· .
			Sunday, August
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Lay, Kenneth

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August 20 -August 26

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Monday, August 20	Thursday, August 23
9:00am 9:30am Kevin Hannon	9:00am 9:30am Marty Sunde
9:30am 10:30am Earnings mtgRick Causey, Mark Koenig ,Andy	9:30am 10:00am David Keezel
Fastow, Greg Whalley EBS001	10:00am 11:00am Jim Derrick
0:30am 11:00am Michael Horning	11:00am 11:30am Amanda Martin
1:00am 12:00pm Executive Committee	11:30am 12:00pm Kevin Hannon
1:00pm 2:00pm Gus Kinnear w/Albert Sciaky, Fred Uehlain, Ted	12:00pm 1:00pm Lunch with Greg Whalley
Mischaikov - EB5001	1:00pm 1:30pm Rebecca Carter
2:00pm 2:30pm Edward Ondarzo and Marc Graubert	2:00pm 2:30pm Beth Tilney
3:00pm 4:00pm Corp. Policy Committee - Boardroom	2:30pm 3:00pm Becca Fallowill, Howard Weil - w/Paula Rieker or Mark
4:45pm 5:15pm Dung Tran	Koenia (
6:00pm 6:30pm To Minneapolis	3:30pm 4:30pm Possible Wall St. Journal interview
5.00ptil 0.30ptil 10 t mincapolis	4:30pm 5:00pm 4:15 - Compaq telephonic board meeting (if you wish
	to participate)
	5:00pm 5:30pm Cindy Olson
	3.00pm 3.30pm and 0.50m
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Tuesday, August 21	
<u> </u>	10:00am 10:30am Andy Fastow
· · · · · · · · · · · · · · · · · · ·	11:00am 11:30am Jeff Donahue
	12:30pm : 1:00pm Lunch with Linda and Ann
į	2:30pm 3:00pm To Aspen
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Wednesday, August 22	2 Saturday, August 2
9:00am 9:30am Dave Delainey	
9:30am 10:30am Xcelerator mtgHeath Schlesser, Ken R., Greg, Dave,	
Ron Hulme & Suzanne N.	· ·
10:30am 11:30am Jeff Skilling	
11:30am 12:00pm Laura Goldberg, Houston Chronide w/photographer	
12:00pm 1:00pm Lunch with Greg Whalley	
1:000m 1:300m Sharon Waddes:	
1:00pm 1:30pm Sharon Wattins: 2:00pm 3:00pm Management Committee meeting - Boardroom	
2:00pm 3:00pm Management Committee meeting - Boardroom	
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Sunday, August
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Confidential Transm
2:00pm 3:00pm Management Committee meeting - Boardroom 3:30pm 4:00pm Sheila McNulty, Financial Times 4:30pm 5:00pm Frank Bay	Confidential Treatment Requested Under FOIA

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August 27 -September 02

Thursday, August 30

Friday, August 31

Monday, August 27

8:30am 10:30am EES Operating Committee - Conf. room 8C1, contact is

Kalen Peeper at 37039, participate in some portion of meeting

10:30am 11:00am Stan Horton

11:00am 12:00pm MC meeting - Boardroom

12:00pm 12:30pm Mary Joyce

1:00pm 2:00pm Canceled: Top 350 Meeting with Ken Lay, David Oxley, Steve Kean, Mary Joyce and Cindy Olson - tw (EBS005)

1:00pm 1:30pm Greg Whalley

2:30pm 3:00pm Andy's Credit Suisse meeting - to say helio - EB5029

3:00pm 4:00pm Enron telephonic board meeting - EB5001

4:30pm 5:00pm Mark Haedicke

8:00am 9:00am WEF Advisory Comm. mtg.

5:45pm 6:00pm Meet in lobby of hotel (Hotel Des Bergues w/spouses)

6:00pm 6:30pm Transfer to Cobynes, Geneva

6:30pm 7:00pm Cocktales at WEF

7:00pm 9:00pm Dinner (91-93, route de la Capite Cologny)

Tuesday, August 28

9:00am 10:00am 9:15 - PGE & Wind update - Andy, Stan, Mark Metts, Kristina Mordaunt

10:00am 10:30am Donato Eassey - Merrill Lynch

1:00pm 2:30pm New Power meeting with Greg Whalley, Dave Defainey, Mark Haedicke, Mark Muller, John Lavorato,

Andy Fastow, Rick Buy (by telephone)

2:30pm 3:00pm Asset sale mtg. - Andy, Greg, Mark K., Jeff Donahue 4:00pm 4:30pm Mgmt. Conf. mtg. - Cindy, Terrie and Joannie

9:15am 9:45am Bs. Week - Stephanie Forrest

10:00am 11:00am Meeting 612-332-0820 Conf. #601635 (EB5001)

11:00am 11:30am Building Meeting - Kean / Donovan

2:30pm 3:00pm Video shoot (Huntingdon)

3:00pm 3:30pm Interview - Randy Pullin

4:00pm 4:15pm Depart for Aspen

Wednesday, August 29

Saturday, September 01

9:30am 10:00am Chris Holmes

10:00am 10:30am Bill Donovan

10:30am 11:00am The New Power Company Mtg. (EBS0M03)

11:30am 12:00pm Depart for Greenway Plaza

12:00pm 1:30pm Lunch Meeting - AIM

2:00pm 2:30pm Depart for New York (arrive 5:50p)

7:00pm 7:30pm Compaq Board Meeting (Cartyle Hotel)

Sunday, September 02

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Lay, Kenneth

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12/6/2001

September 03	-
September 09	

_ September 2001	October-2081
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Monday, September 03	Thursday Contact or OC
HOLIDAY - Laborio Day	8:30am 9:30am Dr. Paoloski, 908 Town & Country Blvd., Suite 315 (across from Nieman Marcus) 9:30am 10:00am Call Gene Lockhart from the car 10:30am 11:00am 10:15 - Cindy, Beth, Greg, Mark, Steve & Dave 11:30am 12:00pm Greg Whalley 12:00pm 1:30pm Lunch with Goldman Sachs - Bob Hurst w/Andy and possibly 3 other GS people. EB5001 1:30pm 2:00pm Andy 2:00pm 3:30pm Call in to Questia Bd. meeting in progress - 713-358-2795 4:15pm 4:45pm 4:15 - India update meeting 5:15pm 6:15pm 5:15 - Jeff Skilling 7:00pm 7:30pm Cocktails - Management Committee Offsite (The Woodlands Resort) 7:30pm 10:00pm Working Dinner - Management Committee Offsite (The Woodlands Resort)
Tuesday, September 04	Friday, September 0: 7:15am 7:45am (Optional) Breakfast Buffet - Management Committee
9:00am 9:30am Steve Kean and Mark Palmer 9:00am 10:30am Greg Whalley 10:30am 11:00am 10:50 - Earl will drive you 11:00am 1:30pm GHP Board Mig (Houston Club) 2:30pm Gene Humghall	7:15am 7:45am (Optional) Breakfast Burnet - Management Committee Offsite (The Woodlands Resort) 8:00am 5:00pm Working Session - Management Committee Offsite (The Woodlands Resort) 9:00am 10:00am Arena Mtg.
2:30pm 3:00pm Bruce Stram 3:00pm 3:30pm Rob Walls 3:30pm 4:00pm Andy Fastow 4:00pm 4:30pm Ed Djerjian 6:00pm 6:30pm To New York	
· .	Saturday, September (
Wednesday, September 0 4:00pm 5:00pm Lod Cook & Tom Casey (Global Crosing, Pine St.)	Saulday, September
	Sunday, September
	Confidential Treatment Requested Under FOIA

Lay, Kenneth

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12/5/2001

September	10	_
September	16	

September 2001 — October 2001

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— October 2001

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	Monday,	September 10	
9:30am 10:30am Fayez Sarofim (Two Houston	Center, 909	Fannin.	Ī
Suite 2907 - EARL TO DRIVE)	• •	1	

11:00am 12:00pm Mgmt. Committee Mtg.

12:00pm 12:30pm Compaq Telephonic Board of Directors Mtg. (281-518-9999 - 8112853#)

1:00pm 2:30pm Xcelerator Investment Board Mtg. (EB5001)

2:30pm 3:30pm JANUS Mtg. - Andy Walker (EBS0f403)

4:00pm 4:30pm Art Committee

5:30pm 7:30pm WPO Forum - KLL to give Enron Update (Coronado Club - Wine Cellar (Valet Parking available)) 9:00am 9:30am Jim Hughes & Ben Glisan re: India letter

9:30am 10:30am Chairman's award phonemail & video, plus values & harrassment statement for video.

10:30am 11:30am Gene Lockhart will call

1:00pm 1:30pm Andy Fastow - follow-up & mtg. w/Mary Joyce

2:30pm 3:30pm Rod Canion

4:00pm 5:00pm Ron Hulme and Suzanne Nimocks

Tuesday, September 11

9:00am 9:30am Mary Joyce 9:30am 10:30am Ron Hulma and Susan Nimocks

1:30pm 4:30pm 2002 Corporate Staff Budget Review meetings -

EB50M03

8:00pm 8:30pm Van

9:00am 10:00am Enron Comp. Comm. - EB5001

10:00am 1:00pm Corporate Budget meeting

1:00pm 2:00pm The New Power Co. mealing

2:00pm 2:30pm Gene Lockhart phone call

2:30pm 3:00pm Stan Horton

11:00am 11:30am Mike McConnell Wednesday, September 12

1:00pm 2:00pm Mary Joyce

2:30pm 5:00pm Budget Meetings 2:30 - 5:15

8:30pm 9:00pm Soul Food Dinner - Joe Jamail's home

Sunday, September 16

Saturday, September 1

Friday, September 14

Confidential Treatment Requested Under FOIA

Lay, Kenneth

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12/6/2001

September 17 -September 23

Monday, September 17	Thursday, Cashankara
8:00am 9:30am Eli Lilly - Compensation Committee (Telephonic)	Thursday, September 20 11:30am 12:00pm 11:45 - Earl to drive you
0:00am 11:30am Eli Lilly Board Meeting (Telephonic)	12:00pm 1:30pm Elizabeth Dole luncheon - Four Seasons, Whitney
	12.00pm 1.30pm Elizabet Fole fanctient - Pour Seasons, Whitney
:30am 12:30pm MC Meeting (Board Room)	Room
	2:00pm 2:30pm Gordon Bethune will call
· · · · · · · · · · · · · · · · · · ·	2:30pm 3:30pm India meeting
	4:30pm 5:00pm Jeff Shankman
<u>, </u>	5:00pm 5:30pm Zach at home
	J. Sophi J. Jophi Zaci at home
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Tuesday, September 18	
7:30am 8:30am Breakfast w/Jesse Jackson - GHP boardroom - 7th	9:00am 9:30am Call w/Pug Winokur (he will call you)
floor	9:30am 10:30am The New Power Co. Meeting (Rick Buy, David Port, Bil
9:00am 9:30am Call Don Evans - 202-482-9043	Bradford, Michael Tribolt)
0:00am 11:00am Jeff McMahon, Ray Bowen, George McCormick re:	11:00am 11:30am Jeff Shankman - Re: Org Issues
	•
Georgia Pacific	11:30am 12:00pm Earl to drive
1:00am 1:30pm GHP Exec Comm. at the Houston Club (Houston Club)	12:00pm 1:30pm Lunch with Fayez Sarofim, Gentry Lee, & Jeff Jacobe
2:00pm 2:30pm Jerry Sellers - Orillion	with Mark Koenig (909 Fannin Street (at McKinney),
3:00pm 3:30pm Christie Patrick	Suite 2907)
4:00pm 4:30pm George DeMontrond	2:30pm 3:00pm Art Committee meeting - EB50M03
· · · · · · · · · · · · · · · · · · ·	
5:00pm 5:30pm Mark Palmer	3:30pm 3:45pm India Meeting (EB5001)
5:30pm 6:00pm Paula Rieker	4:00pm 5:00pm V&E meeting w/ Jim Derrick, Joe Dilg & Max Hendrick
<u> </u>	
Wednesday, September 19	Saturday, September
9:30am 10:30am Stock Price & End of Qtr. meeting EB5001 w/Greg,	9:00am 10:00am Conference Call - Howard University Board of Trustee
Mark K., Paula, Andy & Rick Causey	1:30pm 2:30pm Massage w/Van
1:00am 11:30am Gov. Leavitt of Utah will call re: Olympics	6:30pm 9:30pm Kristina & Paul's Wedding Reception (dress is casual
	chic) (The Brownstone, 2736 Virginia Street)
1:30am 12:00pm Earl to drive you to Coronado Club	CIRC) (The Brownbluke, 2730 Yagana Succes)
2:00pm 1:00pm Lunch with Bob Mosbacher - Coronado Club	
2:00pm 2:30pm Lloyd Bentsen	
	Sunday, September
•	
	1:00pm 1:30pm Begin taking medication for CT scan
	8:00pm 8:30pm Family Meeting - All 5 Children Confirmed
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	Confidential Treatment
	Confidential Treatment
ay, Kenneth	Confidential Treatment Requested Under FOIA 12/6/24

September 24 = September 30

September 2001 —

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October 2001

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Monday, Septemble: 24		Thursday, September
9:00am 9:45am Philip Burguieres, James Roots, John Shriver - Hou		n Comp. Comm. Mig. (EB5001)
Texan	10:00am 10:30an	n TNPC - Derrick / Causey
1:00am 12:00pm Mgmt. Comm. meeting	10:30am 11:00an	m Lincoln Capitol w/ Gay Mayeurx
1:00pm 2:00pm Steve Kean	12:00pm 1:00pm	n Beau and Mark - lunch in EB5001
2:30pm 3:00pm Cindy Olson - Lay It on the Line Memo	1:30pm 3:30pm	n Mtg w/ Dr. Bill Boyd, Pres. of the College of Biblical
3:00pm 4:00pm Dr. Kimbrough	'	Studies - Linda; David Weekley & Peter Wareing, who
7:00pm 8:00pm Astros' game w/Rob Wright & Cine Ivery w/Steve K.		are on the Pres.'s Cabinet; & Leonard Barksdale,
		Chairman (EBS001)
	3:45pm 4:45pn	n 3:30 pm - David Cox
	' '	· · · · · · · · · · · · · · · · · · ·
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Tuesday, September 2	5	Friday, September
0:00am 10:00am The New Power Co. meeting EB50M03		Triday, September
0:00am 10:30am Possible call w/Garth Brooks & Troy Aikman		
0:30sm 11:00am Mark Haedicke		
1:00am 12:00pm Enron Board Executive Committee - EB5001		
1:00pm 2:30pm Segment's meeting w/Rick Causey, Greg, Mark F. &		
Mark K.		
3:00pm 3:30pm Bill Dore		
4:00pm 5:00pm Videotaping for segments to employees about the		
survey, the tragedy, and India.		
5:00pm 6:00pm 5:15 - Robert Healy, John Kelley, David Tagliarino,	1	
Mark Frevert		
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- Wednesday, September 2	d	Saturday, September
2:00pm 2:00pm Arrive Methodist Hospital for CT Scan, in the Main	9	Saturday, September
Hospital, Dunn Tower, Room D280		
3:00pm 3:30pm Fortune interview, Lisa Munoz w/Karen		
3:30pm 4:30pm 3:15 - WSJ article mtg. w/Steve, Mark P. & Andy		
4:30pm 5:00pm Beth Tliney	1	
5:00pm S:30pm Greg Whalley	,	
5:30pm 6:00pm 5:45 - Tom Donatuse will call		
5.50pm 6.50pm 5.75 - Tom Bonsties Will Cen		
		Sunday, Septembe
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October 01 ~ October 07

October 2001 November 2001

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Monday, October 0	1	Thursday, October 0-
1:00am 10:30am Steve, Jean Ryall & John Sharp	11:30pm 12:00am Dinner - Rose Hall	marsady, October 0
:00am 12:00pm Mgmt. Cornm.		
:00pm 1:00pm India Meeting - Lunch - Hughes / Glisan / Walls /		
Horton (EB50M03)		
:00pm 1:30pm Steve Kean		
:00pm 2:30pm Mary Joyce		
:00pm 4:00pm Conf. call to David Fleischer		
:00pm 5:00pm TNPC - Whalley / Frevert / Fastow / Delainey / Causey		
/ Buy (EB50M03)		•
:00pm 8:00pm Video Conf. with Govt. of Singapore (analyst call)	·	
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		Friday Ontober
Tuesday, October 0	12:00am 12:30am Dinner - Rose Hall	Friday, October (
:30am 11:00am Greg	9:00am 10:00am Portland General Reviews	Davila Mark Mares - 5000001
:00am 11:30am 11:15 - Mark Koenig		Paula, Mark Metter - Ebboot
1:30pm 2:00pm Dave Delainey in room 884	10:00a4: 10:30am Greg - org charts	nu. Danadar
3:30pm 4:00pm Ted Hand-RFF re: nominating committee	10:30am 11:30am Enron Board agenda revi 12:00pm 1:30pm Lunch with Jack Bowan -	BOCC Morta Cott
4:00pm 4:30pm 4:15 - Kel / Proberty		
6:00pm 7:00pm Meeting with Mark and Liz	2:00pm 3:00pm Earnings meeting - EBS0	1103
	3:00pm 4:00pm Enron Board meeting - B	
	4:00pm 5:00pm Bill Donovan w/you & Lin	RIA TO TOUL LIEM DUNCHIN
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Wednesday, October	03	
9:00am 9:30am John Lavorato - room 3308		
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p)	03	, , ,
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	, , ,
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	
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9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	Saturday, October
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	Saturday, October
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	Saturday, October
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	9:00am 10:00am Crystal Cathedral	Saturday, October Sunday, October
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration 7:00pm 9:00pm Differing Vision of America's Energy Future	9:00am 10:00am Crystal Cathedral Confidential Treat	Saturday, October Sunday, October
9:00am 9:30am John Lavorato - room 3308 2:00pm 12:30pm To Washington (arrive 3:15p) 6:00pm 7:00pm Cocktall Reception & Registration	03	Saturday, October Sunday, October

Lay, Kenneth

October 08 - October 14

October 2001

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November 2001

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	Monday, October 08
10:00am	10:30am Interview - Mimi Schwartz-TX, Monthly
10:30am	11:30am 10:45-India update meeting
1:30pm	2:00pm Nominating Committee mtg 50M03
2:00pm	3:00pm Comp & Mgmt. Dev. Comm 50M Dining
3:00pm	4:00pm Audit & Compliance mtg Boardroom
4:00pm	5:00pm Finance Comm. mtg Boardroom
6:30pm	7:00pm Audit/Compliance -4 Seasons-Austin m.
7:00pm	9:30pm Cocktails and dinner - Austin Room

7:00am 8:30am RFF Investment Comm Mtg
9:00am 2:00pm Corp Members & Bd. Directors Mtg
3:00pm 3:15pm Depart for Houston

8:00am 12:30pm Enron Board 12:30pm 2:00pm Enron Board luncheon 3:30pm 4:00pm Mark Haedicke 9:00am 9:30am Gov. Gilmore phone call with Steve Kean - EBS001 9:30am 10:00am Gov. John Rowland phone call vr/Steve 10:00am 10:30am Meeting w/Steve

10:30am 11:00am Cindy and Mark Frevert - Emp. Relations 11:00am 11:3uem Rick Causey & Dave Duncan rati Wassex 12:00pm 1:00pm TNPC (EB50M03)

1:00pm 3:00pm India Update meeting - EB5001
3:30pm 4:00pm Gary Hamel phone call w/Rob & Jeff Grey
5:30pm 6:30pm Dinner at ROCC - Poolside Room

7:30am 9:30am 7:30 a.m. - CEO Diversity Roundtable, Shell Oil Co.,
910 Louisiana, Boardroom 4524
9:30am 10:00am United Way meeting w/Steve Miller

9:00am 10:00am 2001 Komer Race for the Cure

12:30pm 1:00pm 12:45 - Depart for Washington 6:00pm 7:00pm Library of Congress Dinner 8:00pm 8:00pm Kissinger Lecture 8:30pm Dinner (Great Half)

9:00am 12:00pm Blari House luncheon & tour 3:00pm 3:15pm White House reception

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Lay, Kenneth

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Tuesday, October 09

12/6/2001

Saturday, October 13

Sunday, October 14

October 15 - October 21

October 2001

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Monday, October 15		Thursday, October 13
:30am 9:30am 8:30 - Interim Compensation mtg. w/Greg, Mary Joyce, Frevert, David Oxley):30am 11:00am Lilly Audit Comm they will call you.	2:30pm 5:30pm Quest Ed. 6:00pm 7:00pm U of H Nat'l Advisory Council	
:00am 12:00pm Lilly Finance Comm. :00pm 12:30pm Jim Hughes will call-in		
:30pm 2:30pm Lify Board call :30pm 3:00pm Ben Glisan		•
:00pm 4:00pm Management Committee meeting :30pm 6:00pm Earnings call meeting		
		•
Tuesday, October 1		Friday, October 1
::30am 9:00am 8:45 - Mark Koenig):00am 10:00am Analyst Call - EB5001	11:00am 12:30pm: Enron Board of Directors' mee	ting - E85071
0:00am 10:30am 10:20 - CNSC Model 1 (c)dr - EB3241 0:30am 11:00am 10:45 - CNNfn Merket Call		
1:00am 11:30am 11:10 - Bloomberg TV Numsline 1:30am 12:00pm 11:30 - Fox Cavuto Report		
2:00pm 12:30pm 11:50 - Bloomberg-Russell Hubbard-ph. 2:30pm 1:00pm 12:00 - Dow Jones-Christina Cheddar-ph.		
1:00pm 1:30pm 12:10 - Reuters-Andrew Kelly-phone 1:30pm 2:00pm 12:20 - Wall Street Journal-phone		
2:00pm 2:30pm 12:30 - Financial Times - phone 3:00pm 4:00pm 1:00 - The Economist-Vijay Vaitheeswaran (in person)	,	
; Houston Chronicle interview to follow - Laura Goldberg - phone	,	
4:00pm 4:30pm 2:00 - TNPC board meeting 4:30pm 5:30pm 3:00 - Houston Analyst Meeting		,
6:00pm 6:30pm Depart for New York		•••
Wednesday, October	17	Saturday, October
8:00am 9:00am Compaq Bd (New York) 4:30pm 5:30pm Huntington Bd. Mtg		
4.50pit 5.50pit rations out ricg		
		Sunday, October
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October 22 -October 28

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	Monday, October 2	<u> </u>		
3:00pm 4:00pm Enron Board meetir 4:00pm 4:30pm Steve, Cindy & Bett 5:00pm 6:00pm Investor conf. call in Ben, Steve	ig - EB50M03	4:00pm 4:30pm Rick Baluz 4:30pm 5:00pm Rick Gorde	zo, Microsoft, will call. on	Thursday, October
6:30pm 8:00pm HMH dinner for Sak	omon Smith Barney at the Museum			
		-		
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0.00	Tuesday, October 2			Friday, October
8:00am 9:00am Analyst/Investor cal 0:00am 11:30am Employee mtg - Hys 2:00pm 1:00pm India meeting with 1:30pm Questia Board meet	att, Imperial Ballroom - 3rd floor lunch - EB5001	10:00am 11:00am Bill Perrett 12:00pm 1:00pm Enron Boa 1:30pm 2:30pm Bob Hurst 3:30pm 4:30pm Conf. call	rd meeting - EB50M03 with 6 others	
		4:30pm 5:00pm 4:15 - Cal		
				,
	Wednesday, October 2	4		Cabadaa Oddabaa
0:00am 10:30am Call Tom White 1:30am 5:00pm Management Comm Whitney Room)		8:30am 9:00am Chuck Wa 9:30am 11:00am Mgmt. Co	tson mtg. at Huntingdomm. mtg 50M Dining	Saturday, October Room
			<u>-</u>	
		4:00pm 6:30pm Enron Boa	ard of Director's meeting	Sunday, October
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ay, Kenneth		71 Red	uested onder i	12/6/20

October 29 -November 04

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November 2001 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Monday, October 29			T	hursday, November
:00am 12:00pm Management Committee meeting	10:00am	11:30am	10:15 - MD Anderson - Foundation	on Bd. Visitors Applie
1:00pm 1:00pm Lunch with Anatoly Chubais + 2 and Mark Frevert			Business Mtg. (@ MD Anderson,	11th Floor)
:30pm 2:00pm 1:45 - Rick Causey	12:00om	1:30pm	12:15 - Annual Working lunch - t	um the navel over to
::00pm 2:30pm Steve Goddard & Terry Hatchett w/Rick			George Bush	uni are gaver over to
,	6:00pm		5:30 p.m VIP Reception & Cele Enron Field	ebration - Club Level
•	7:00pm	8:30pm	Dinner - Table #29	
<u> </u> -			Entertainment	
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				* *
Tuesday, October 30				Friday, November
			Stan Horton	
:00pm 1:30pm Ralph Pellecchia - Fitch (212-908-0586)			Frank Bay	
:30pm 2:00pm Stephen Moore (347-922-2084)	2:30pm	3:30pm	Ch.'s Award Comm. (covered by	Beth & Cindy U your
2:00pm 2:30pm Ron Barone (212-438-7662)			cannot do) - Boardroom	
3:00pm 4:00pm M&A Opportunities - V/halfey, McMahon, Mueller &			Enron Board meeting - EB50M33	
Jimmy Elliott w/J.P. Morgan (EB-5001)	5:00pm	6:00pm	Audit Committee mtg.	
1:30pm 5:30pm Board Meeting (E55001)				
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- Wednesday, October 31				Saturday, November
0:00am 11:00am Harry Clark	8:00am	9:30am		Saurday, Novembe
3:00pm 3:30pm Mark Metts	0.000	31000	•	
4:00pm 4:30pm Shertain Catalina				
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November 05 -November 11

November 2001

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	Monday Newsborn	
1:00am	Monday, November 05 12:00pm Management Committee mtg.	Thursday, November
2:00am	1:00pm Beau for lunch	3.000m 9:30am Drive to Kathy
2.00pm	4/20mm David Andrews (11) with with	10:00am 11:00am YMCA
4:00pm	4:30pm Paul Anderson (He will call)	5:00pm 6:00pm Florida Council (Westin - Grand Bohemiam/Hotel
5:00pm	6:00pm Audit & Compliance Comm. (Boardroom)	Orlando)
		·
	Tunaday Maranta Ac	
OOnm	Tuesday, November 06 2:00pm Mtg. w/Mickey, Wendy, Bob & John to join	
.00pm	2.00pm Pity. W/Mickey, Wendy, Bob & John to join	12:00pm 1:00pm The Cako
uupm	3:00pm Mtg. w/Steve Goddard & Terry Hatchett v:/Rick	5:00pm 6:00pm Vicent Fox - Dinner
:30p m	6:00pm Enron Board Meeting	·
:00pm	7:30pm Dinner w/Reasoners	
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	Wednesday, November 07	Saturday, November
:00am-	9:00am Compaq board conf. call - 1-800-223-4834, passcode:	8:00am 10:00am Golf - Robert Day
	5810821#	Olovani 10.00din Goli - Rubeit Day
3000	2:30pm John Duncan	
	3:30pm Bill Parrett	
:30pm	5:00pm Videotaping for Employees	
:30pm	8:30pm Enron Board meeting	
30om	9:00pm To New York	
	Stoopin to tick tolk	
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	· ·	Sunday, November
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		Confidential Treatment

November 12 -November 18

84	Th.,
Monday, November 12	Thursday, November 15 11:00am 12:00pm Conductore Call w/Board & Robin Gibbs
::00am 12:00pm Management Committee (boardroom) ::00pm 3:30pm ? Rick Gordon	11:00am 12:00pm Commence Car wy Board & Room Groos
5:30pm 10:00pm WPO Forum - Cocktails & Dinner (Cafe Annie)	
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Tuesday, November 13	Friday, November 1
7:00am 7:30am	9:00am 10:00am Management Committee mtg.
0:00am 10:30am Integration team mtg. w/Steve & Greg	1:G0pm 2:00pm Beth
3:00pm 3:30pm Conf. call meeting w/Grදා ව Jeff	2:00pm 3:00pm Mary Joyce and Pam Buttler
6:15pm 7:00pm Risca School Event	7:30pm 8:00pm Van
7:00pm 8:00pm Baker Institute Presentation	
8:30pm 10:00pm Dinner at Bob Mosbacher's home - business dress	
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M. Janabar Mayarahar 1	Saturday, November
Wednesday, November 1	6:00pm 7:00pm Suzanne Wharry & Joseph Keezel's wedding (Winter
8:00am 8:30am Pre-Conf. call mtg.	Park, FL)
8:30am 10:00am Analyst Conf. call - EB5001	
2:30pm 3:00pm John Duncan	
4:30pm 5:00pm 4:45 - Mayor Lee Brown	
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	Sunday, November
	4:00pm 5:00pm Audit Committee meeting - 50M03
	5:00pm 6:00pm Enron Board meeting
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	Requested Under FOIA

November 19 November 25

November 2001

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December 2001

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Monday, November 19 Thursday, November 22 11:00am 11:30am Beth Tilney 1:30pm 2:30pm 1:45 - Jim Fallon 2:30pm 3:00pm George Wasaff 4:30pm 5:00pm Paula Rieker 6:00pm 9:00pm Melissa & David Keezel Baby Shower (Grotto) Tuesday, November 20 Friday, November 23 8:30am 9:00am Call Ulrich Hartmann 9:00am 10:00am TNPC Board cell - 888-476-3752, participant orde: 9:00am 10:00am Meeting (EBS029) 861208 10:00am 5:00pm Meeting w/ Pierre Chung, Robert Friedman, Bruce 10:00am 11:00am Compaq Board cali - 978-506-4999, passadu. Haggerty, Richard Shinder, Steven Zelin, Peter Atlans, Tom Roberts, Greg Danilove, Martin 2158556# 11:30am 12:00pm 11:50- Lena to drive you Bienenstock, Brian Rosen, Dick Foster (EB50M 12:00pm 1:00pm Lundi w/Chuck Watson - Coronado Club 3:30pm 4:00pm Dave Cox 4:00pm 4:30pm Mike McConnell Wednesday, November 21 Saturday, November 24 9:30am 10:30am Batchelder & Partners re: Corp. Governance & Shareholder Confidence Makers 3:30pm 4:30pm Enron Board call Sunday, November 25 Confidential Treatment Requested Under FOIA Lay, Kenneth 12/6/2001